

Press release

Change in the Supervisory Board of Linde AG

Munich, 15 January 2016 – Dr Victoria Ossadnik (47) has been appointed to the Linde AG Supervisory Board, succeeding Klaus-Peter Müller (71). A doctor of physics, Ossadnik has been on the Board of Management of Microsoft Deutschland GmbH since 2011, where she is responsible for Services.

Klaus-Peter Müller, Chairman of the Supervisory Board of Commerzbank AG, stepped down from the Linde AG Supervisory Board at the end of 2015. Müller had been a member of the Supervisory Board since May 2003.

In the 2014 financial year, The Linde Group generated revenue of EUR 17.047 bn, making it the largest gases and engineering company in the world with approximately 65,500 employees working in more than 100 countries worldwide. The strategy of The Linde Group is geared towards long-term profitable growth and focuses on the expansion of its international business with forward-looking products and services. Linde acts responsibly towards its shareholders, business partners, employees, society and the environment – in every one of its business areas, regions and locations across the globe. The company is committed to technologies and products that unite the goals of customer value and sustainable development.

For more information, see The Linde Group at <u>www.linde.com</u>

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